

PROFIT CENTRE DESCRIPTION	(1)			(2)			(3)			(4)			(5)			(6)		
	Latest 2010/11 Budget/Base 2011/12			2010/11 Forecast Variance Pressure/Saving			Adjust one off's and Pressures/Savings Managed in Year			Pressures/Savings to take Forward			2011/12 FYE of 2010/11 Decisions			2011/12 Standstill Budget at 2010/11 Prices		
	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net
	£s	£s	£s	£s	£s	£s	£s	£s	£s	£s	£s	£s	£s	£s	£s	£s	£s	£s
(A)	(B)	(A+B=C)	(D)	(E)	(D+E=F)	(G)	(H)	(G+H=I)	(D+G=J)	(E+H=K)	(F+I=L)	(M)	(N)	(M+N=O)	(A+J+M=P)	(B+K+N=Q)	(C+L+O=R)	
Directors Cost Centre Total	354,902	-170,173	184,729	167,149	-167,176	-27	-167,149	167,176	27	0	0	0	0	0	0	354,902	-170,173	184,729
Director of Children Services Total	354,902	-170,173	184,729	167,149	-167,176	-27	-167,149	167,176	27	0	0	0	0	0	0	354,902	-170,173	184,729
AD - CSS Total	6,823,888	-1,326,964	5,496,924	614,091	-482,497	131,593	-255,747	586,410	330,663	358,344	103,913	462,256	1	0	0	7,182,232	-1,223,051	5,959,181
SEN & Inclusion Service Manager Total	8,057,548	-7,058,023	999,526	587,164	-45,239	541,926	285,669	109,910	395,579	872,833	64,671	937,505	2	0	0	8,930,382	-6,993,351	1,937,030
Safeguarding & Children in Care Total	4,895,653	-988,137	3,907,516	1,868,525	-578,249	1,290,276	0	0	0	1,868,525	-578,249	1,290,276	3	0	0	6,764,179	-1,566,386	5,197,793
Children with Disabilities Service Manag Total	4,351,095	-1,335,401	3,015,694	-25,039	24,869	-170	125,041	262,238	387,279	100,002	287,107	387,109	4	0	0	4,451,097	-1,048,294	3,402,803
Quality Assurance CRS Service Manager Total	764,550	0	764,550	145,810	-67,400	78,410	-92,809	14,400	-78,409	53,001	-53,000	1	5	0	0	817,551	-53,000	764,551
Fostering & Adoption Service Manager Total	5,074,099	-2,584,669	2,489,430	698,216	-724,708	-26,492	-494,656	551,121	56,465	203,560	-173,587	29,973	6	0	0	5,277,658	-2,758,256	2,519,402
Local Safeguarding Children's Board Total	251,151	-203,760	47,391	69,731	-49,886	19,845	-72,153	70,938	-1,215	-2,422	21,052	18,630	7	0	0	248,729	-182,708	66,022
Integrated Youth Support Service Manager Total	3,187,537	-1,414,028	1,773,509	480,465	-592,558	-112,094	-480,463	592,559	112,096	2	1	2	8	0	0	3,187,539	-1,414,028	1,773,511
Integrated Process Service Manager Total	1,569,233	-435,060	1,134,173	109,748	-109,789	-41	-109,751	109,789	38	-3	0	-3	9	0	0	1,569,230	-435,060	1,134,170
Early Intervention / Prevention Serv Man Total	9,477,512	-9,181,793	295,719	-167,515	139,701	-27,814	-16,000	16,000	0	-183,515	155,701	-27,814	9	0	0	9,293,997	-9,026,092	267,905
Childrens Services Operations Total	44,452,266	-24,527,834	19,924,432	4,381,196	-2,485,757	1,895,439	-1,110,869	2,313,365	1,202,496	3,270,327	-172,392	3,097,935	0	0	0	47,722,593	-24,700,226	23,022,367
AD - Learning & Strategic Commissioning Total	795,860	-145,248	650,612	39,187	-102,214	-63,027	-39,189	102,214	63,025	-2	0	-2	10	0	0	795,858	-145,248	650,610
Policy & Strategy Service Manager Total	195,933	0	195,933	-69,879	0	-69,879	69,879	0	69,879	0	0	0	11	0	0	195,933	0	195,933
Joint Strategic Commission Service Manag Total	362,266	-478	361,788	-28,445	0	-28,445	28,446	0	28,446	1	0	0	12	0	0	362,267	-478	361,789
JSCS Transport Total	8,912,899	-257,961	8,654,938	-27,156	-69,910	-97,066	82,644	14,422	97,066	55,488	-55,488	0	13	0	0	8,968,387	-313,449	8,654,938
Head of 14-19 Commissioning & Skills Total	147,034	-147,034	0	2,722,695	-2,749,289	-26,594	-2,722,696	2,749,289	26,593	-1	0	-1	14	0	0	147,033	-147,034	-1
School Support Service Total	11,407,446	-11,130,057	277,389	91,228	144,323	235,551	-91,229	-144,322	-235,551	-1	1	0	15	0	0	11,407,445	-11,130,056	277,389
Other School Budgets Total	443,821	-406,703	37,119	-29,976	29,976	0	-7,143	-29,976	-37,119	-37,119	0	-37,119	16	0	0	406,703	-406,703	0
Head Of Partnerships & Workforce Dev Total	2,638,313	-1,938,534	699,778	442,821	-576,608	-133,786	-433,056	706,810	273,754	9,765	130,202	139,968	17	0	0	2,648,078	-1,808,332	839,746
School Improvement Total	4,324,363	-2,701,553	1,622,811	-145,834	-205,830	-351,664	-479,386	762,771	283,385	-625,220	556,941	-68,279	18	0	0	3,699,143	-2,144,612	1,554,532
Standards Fund Total	14,142,336	-14,142,336	0	112,274	-137,564	-25,290	-215,874	241,164	25,290	-103,600	103,600	0	19	0	0	14,038,736	-14,038,736	0
Schools ICT Total	370,262	-65,249	305,013	845,948	-853,752	-7,803	-845,948	853,752	7,804	0	0	1	0	0	0	370,262	-65,249	305,013
Music Service Total	2,444,787	-2,172,971	271,815	797,707	-788,783	8,924	-797,726	788,782	-8,944	-19	-1	-20	0	0	0	2,444,768	-2,172,973	271,795
School Organisation & Capital Planning Total	4,275,347	-3,001,934	1,273,413	133,382	-69,825	63,557	-36,769	0	-36,769	96,613	-69,825	26,788	20	0	0	4,371,960	-3,071,759	1,300,201
Learning & Strategic Commissioning Total	50,460,667	-36,110,059	14,350,608	4,883,954	-5,379,476	-495,523	-5,488,047	6,044,906	556,859	-604,093	665,430	61,336	0	0	0	49,856,574	-35,444,629	14,411,945
Nursery Schools Total	0	1,428,448	1,428,448	121,894	-121,894	0	-121,894	121,893	-1	0	-1	0	0	0	0	0	1,428,447	1,428,448
Lower Schools Total	0	49,982,780	49,982,780	416,854	-416,854	0	-416,854	416,854	0	0	0	0	0	0	0	0	49,982,780	49,982,780
Middle Schools Total	0	38,975,521	38,975,521	-714,705	714,705	0	714,705	-714,705	0	0	0	0	0	0	0	0	38,975,521	38,975,521
Upper Schools Total	0	49,952,856	49,952,856	-587,119	587,119	0	587,119	-587,119	0	0	0	0	0	0	0	0	49,952,856	49,952,856
Special Schools Total	0	8,153,417	8,153,417	-35,837	35,838	0	35,837	-35,838	-1	0	0	-1	0	0	0	0	8,153,417	8,153,416
Devolved Formula Capital Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ISB Funded By DSG / YPLA Total	0	-148,607,134	-148,607,134	0	0	0	0	114,112	114,112	0	114,112	114,112	21	0	0	0	-148,493,022	-148,493,022
Central DSG / YPLA Total	1,056,904	-2,980,426	-1,923,523	-106,565	106,565	0	-172,682	294,291	121,609	-279,247	400,856	121,609	22	0	0	777,657	-2,579,570	-1,801,914
Children's Services TOTAL	96,324,739	-63,902,604	32,422,135	8,526,821	-7,126,930	1,399,891	-6,139,834	8,134,935	1,995,101	2,386,987	1,008,005	3,394,992	0	0	0	98,711,726	-62,894,599	35,817,127

COMMENTS

	POPULATED FROM SAP - BUDGET VERSION 1 PLUS APR TO SEP PERMANENT VIREMENTS	POPULATED FROM SAP - SEPTEMBER FORECAST LESS BUDGET BASE IN COLUMNS A, B, C.	MANUALLY ADJUSTED THROUGH CONSULTATION WITH DIRECTORATE BUDGET MANAGERS & FINANCE	CALCULATED FIELD	MANUAL INPUT PICKED UP FROM 10/11 COUNCIL APPENDICES	CALCULATED FIELD
We will not be taking base budget figures to overview and scrutiny at profit centre level. We will be reporting down to the lowest level shown in Budget Monitoring, see worked examples below.	Position as at 30 September 2010, will reconcile back to budget decision figure of £177.028m. It will include any permanent virements or technical adjustments that have been approved in year.	To reconcile back to all pressures identified in the budget monitoring reports. This will be the variance to the "Latest Budget" only.	Take out any pressures that are being managed in year, or where action is being taken to address the overspend, so that only the pressure that need to be taken forward are remaining. Similarly remove any savings that will not be carried forward into next	These items will need to include any FYE of part year pressures identified in 2010/11. These will be unbudgeted pressures/savings to take forward into 2011/12 and as such they will be challenged to ensure that only truly valid items are identified.	These are the future year budgeted items identified in the 2010/11 MTFP as detailed in the appendices taken to Council in February 2010.	This will be the "Latest Budget", plus the newly identified pressures/savings to carry forward, plus the 2011/12 FYE identified in the 2010/11 MTFP. As such the result would be the budget position required if everything was to stayed the same next year.

Current Pressures to take forward mainly made up as follows:

- 1 AD - CSS £462k pressure made up of £200k efficiency built into 10/11 budget on Residential Home payments not achieved due to high need alongside £260k income assumption from schools being a base budget build error
- 2 SEN & Inclusion Service Manager £938k made up of unachievable efficiency built into 10/11 relating to development of alternative provision for Out of County Placements linked to the capital build at Oakbank alongside pressure attributable to large number of children attending other LA Schools and vacancies in our own schools
- 3 Safeguarding & Children in Care £1,290k Needs led budget to meet statutory obligation - 1.3M social care pressure relating to an increase in children referrals as a result of Baby P. This has been flagged in the monthly monitoring reports since the start of the financial year.
- 4 Children with Disabilities Service Manager £387k pressure made of £282k respite recharge over estimated in base budget not achievable all places in homes are used plus £100k pressure on Direct payments for Disabled Children
- 5 Quality Assurance CRS Service Manager No pressure going forward - £78k pressure identified in 10/11 relates to in year agency / sickness pressures
- 6 Fostering & Adoption Service Manager £30k (out of £210k) Income target set too high in base budget build 10/11 and unachievable from SLA with Bedford
- 7 Local Safeguarding Children's Board £19k Base budget build error - one off receipt. Not appropriate to have income target for funds held on behalf of Partnership
- 8 Integrated Youth Support Service Manager No pressure or saving to take forward - In year savings 10/11 as a result of freezing discretionary spend and held vacancies.
- 9 Early Intervention / Prevention Serv Man £28k savings to take forward
- 10 AD - Learning & Strategic Commissioning No pressure or saving to take forward - In year savings 10/11 as a result of held vacancies subject to directorate reorganisation
- 11 Policy & Strategy Service Manager No pressure or saving to take forward - In year savings 10/11 as a result of held vacancies subject to directorate reorganisation
- 12 Joint Strategic Commission Service Manag No pressure or saving to take forward - In year savings 10/11 as a result of held vacancies subject to directorate reorganisation
- 13 JSCS Transport No pressure or saving to take forward - In year saving related to renegotiation of contract and service delivery
- 14 Head of 16-19 Commissioning & Skills No pressure or saving to take forward - In year savings 10/11 as a result of held vacancies subject to directorate reorganisation
- 15 School Support Service No pressure to take forward - in year pressure relates to PRU. New delivery model for 11/12.
- 16 Other School Budgets £37k savings to take forward - base budget build to offer up as savings, budget not required
- 17 Head Of Partnerships & Workforce Dev £140k pressure unachievable income target in base budget build. Covered in year by held vacancies
- 18 School Improvement £68K Saving to take forward to 11/12 due to budget build error - In year savings 10/11 held vacancies and freezing of discretionary spend
- 19 Standards Fund No pressure or saving to take forward - In year savings 10/11 as a result of unspent unringfenced grant held against other pressures
- 20 School Organisation & Capital Planning £27k pressure to take forward relating to PFI shortfall on budget build 10/11 linked to PFI reserve
- 21 ISB Funded By DSG / YPLA £114k Individual School Budget - Budget Build error in the inflation figure applied to Income/Expend.
- 22 Central DSG/YPLA £122k Central DSG Budget - Budget Build error in the inflation factor applied to Income/Expend.

Work is on going to finalise the pressures in Out of County Placements and Special Recoupment, and Safeguarding.